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GOVERNOR

**STATE OF ARIZONA**  
**DEPARTMENT OF EMERGENCY AND MILITARY AFFAIRS**

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Major General Kerry L. Muehlenbeck  
THE ADJUTANT GENERAL

NGAZ-TAG

3 November 2021

MEMORANDUM FOR ALL ARIZONA NATIONAL GUARD PERSONNEL

SUBJECT: Support for Military Associations

1. Members of the Arizona National Guard may benefit from affiliating with military associations and other professional groups. In the profession of arms, it is important to support organizations that develop and advocate for the interests of our service members. There are a variety of national military associations which include the National Guard Association of the United States (NGAUS), the Association of the United States Army (AUSA), the Air Force Association (AFA), the Enlisted Association of the National Guard of the United States (EANGUS), and the Reserve Officers Association (ROA). State military associations include the National Guard Association of Arizona (NGAAZ) and the Enlisted Association of the National Guard of Arizona (EANGA).

2. Historically, military associations have furthered the development of the profession of arms. Additionally, these groups work to enhance awareness of our mission with the citizens of our state and country. These efforts help promote readiness for both our national and state missions.

3. Occasionally, these military associations may request assistance in distributing information about their activities or they may request logistical support for their events/programs. Each contact needs to be individually evaluated, with the facts of that particular contact determining whether and how the Arizona National Guard might be able to support that particular association. Please seek out legal advice for your particular case through your service Staff Judge Advocate.

4. Military associations represent an important dimension of our country's strong interest in national defense. I encourage your involvement with military associations to the extent allowable by applicable laws, regulations and policies.

5. Point of contact for this memorandum is Lieutenant Colonel Neal Rodak at 602-267-2753, neal.p.rodak.mil@mail.mil.

A handwritten signature in black ink, appearing to read "Kerry L. Muehlenbeck".

KERRY L. MUEHLENBECK  
Major General, AZ ANG  
The Adjutant General